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Chairman of the Business, Growth and Export Committee Mr. Morten Bødskov Folketinget Christiansborg DK-1240 København K

Dear Mr. Chairman,

Boeing and the Hornet Industry Team are honored to be in the final selection process for the Danish New Fighter Program with our offering of the F/A-18 Super Hornet, which represents an advanced, affordable and low-risk acquisition program for Denmark.

We understand Denmark's requirement to weigh the economic benefits that each competitor for the New Fighter program can deliver to Danish industry. Boeing and our industry teammates have made the establishment of industrial partnerships a top priority in our offering, for which we are very well positioned to deliver broad-based, sustainable economic growth to Denmark. With that in mind, we would like to request the opportunity to present our industrial cooperation program for Denmark to the Parliament's Business, Growth and Export Committee.

I believe it would be beneficial for your committee to understand the breadth and depth of our comprehensive industrial engagement offering, which involves over 40 Danish companies, extends across 23 Danish municipalities, and leverages our ability to offer a wide range of commercial and military business partnerships. Our industrial engagement package was the result of an in-depth assessment by a respected Danish Economist where over 6 billion DKK of economic benefit to Denmark and over 10,000 jobs created during a 20 period was determined. Also of note, Boeing is the only US participant in the fighter competition which will commit to deliver a full industrial cooperation program under Danish government guidelines.

I would be pleased to provide any requested assistance in this matter, and I look forward to the opportunity to meet the committee. Please feel free to contact our advisor in Denmark, Mr. Mads Lindberg, at mal@copenhagenadvisors.dk or at +45 30 31 71 41 to finalize arrangements.

Sincerety

Debbie Rub

cc: Mette Hansen, Defense Committee Secretary